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Memorandum

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Participants-Commission: D. Greenburg, J. Roth, S. Wille

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This interview came about at the suggestion of former FBI TFOS Chief Dennis Lormel who advised during his January 12, 2004 interview that Grigg had taken his Proactive Exploitation Group (PEG) to a new level during the year-end threat in late 2003. Commission Staff interviewed Grigg on October 17 and 20, 2003, and this interview gave Grigg an opportunity to update us on his progress. The interview essentially consisted of a presentation by Grigg, with questions by Commission Staff.

Grigg's presentation is summarized in the prepared materials he handed out, a copy of which is attached. This memorandum addresses only a few additional points. It is not a verbatim account of anything Grigg said.

In brief recap, Grigg described the extraordinary progress he made in using sophisticated software tools to help locate potential terrorist suspects. The key to his effort is the [REDACTED]

[REDACTED] Grigg described how he used his tools in connection with the threat - as indicated by intelligence -- to Las Vegas in late 2003 and early 2004. Separated from his family over the holidays, Grigg and a team of private contractors worked feverishly to set up new proactive tools that would be useful in generating leads to address the potential threat. These tools represent refinement and improvement, enhanced by new software, of techniques Grigg has been developing for some time.

Grigg said the year-end threat was the first time he used these tools [REDACTED]

[REDACTED]

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The efforts Grigg described reflect remarkable progress from where he was when we interviewed him in October. Initiatives that then were largely aspirational are now much more concrete.

Grigg's techniques can save a tremendous amount of analyst time, but they also generate a lot of lead material that must be analyzed. In this regard, he said his efforts make even more important the FBI's efforts to develop strong analysts who can make good use of this material.

Grigg said the success of the PEG has caused CTD to decide to roll it out on a pilot basis for all of CTD, although it will still be housed in TFOS for now. It will break out of the FIAU to become its own TFOS section.